



**Scotland's Third Sector  
Governance Forum**



**TRUSTEES'  
WEEK**

Session about to start at 10:00:

**The Future of Governance**

**Keynote Speaker: Edel Harris, Chief Executive MENCAP**

Introduced and Chaired by  
Anna Fowlie, Chief Executive of SCVO  
and Chair of Scotland's Third Sector Governance Forum

*Scotland's Third Sector Governance Forum would like to thank  
all the speakers and contributors to Trustees' Week and particularly  
**The Robertson Trust** for their administrative support.*



# Edel Harris

CEO Mencap

 @mencap\_charity / @edelharris

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*What does this have to do  
with the future of governance?*



**Leadership & Direction:**

working closely with the senior team the trustee's role is about providing leadership, setting strategy and being clear about what the organisation is aiming to achieve and how it is going to do it.

**Impact:**

making good use of financial and other resources to achieve the charitable purpose.

**Oversight and accountability:**

establishing and overseeing the operating framework and risk management processes, and monitoring performance to make sure that the charity is on track to achieve its goals, adjusting where necessary and learning from mistakes.



## What does this mean for the future viability of our sector?

- Purpose, vision and values
- Need
- Decision making
- Lived experience
- Alignment between Chair and CEO
- Expectations exchange
- Balance
- Approach to risk
- Diversity
- Balance of competence
- License to operate
- Decision making
- Benchmarking and appraisal
- Culture



Happy to answer  
your questions



Registered charity number 222377 (England and Wales); SC041079 (Scotland) 2020.216



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Thank you for attending this session - other events still to come this week:

Mon 2 Nov 14:00–15:00:	Trustees as Employers: there's a lot of get right
Tues 3 Nov, 14:00-15:30:	Workshop: Learning through Change (limited availability)
Tues 3 Nov, 14:00-15:30:	Alliances and Mergers
Wed 4 Nov, 14:00-15:30:	The Governance Debate
Thurs 5 Nov, 10:00-11:30:	Workshop: Developing an enterprising mindset (waiting list)
Thurs 5 Nov, 10:00-11:30:	Boards, diversity and inclusion
Thurs 5 Nov, 14:00-15:00:	Governance Training and Support
Fri 6 Nov: 10:00-11:30:	Regulation and resources: lessons for the future of governance

To book go to - <https://goodgovernance.scot/trustees-week/trustees-week-2020-2/>